



February 15, 2024

# Water Intelligence PLC

## In-line FY profits - on track for acceleration in 2024

**Our view:** The FY update is largely in line with expectations, the main positive is a strong margin performance and a tick up in growth at the end of the year. We are not changing profit forecasts for 2024 and expect an acceleration in organic growth with potential upside risk from further M&A. We continue to believe the de-rating over the last 2 years (24E FCF Yield over 10%) presents an attractive buying opportunity into a genuine growth business with a scaleable platform.

### Key points:

**FY trading update in line** - Sales growth was 7% (vs 6% at 10m and vs 9% in H1), adjusted EBITDA growth was 9% (vs 9% at 10m) and adjusted PBTA growth was 12% (vs 14% at 10m). Growth in H2 was impacted by a weaker consumer and the impact on new build construction, but growth looks to have picked up in Q4 and management has done a good job controlling costs to offset this, with EBITDA margins +40bp. The balance sheet remains strong, with gearing at 0.5x, providing ammunition for further M&A/franchise buy-ins. WATR has announced small buy-in of Pittsburgh today.

**No forecast changes** - Profit forecasts are largely unchanged. We expect a pick-up in organic growth in 2024 given soft comparatives, the insurance deals signed to date (with potentially more to come), the non-recurrence of the drag from the housebuilder channel and a likely better performance on job cancellations resulting from the Salesforce implementation.

**Outlook** - The overall outlook from management remains positive despite the macro environment. It remains confident in its strategic growth plan and competitive strategy, especially as it realises the benefits of prior investments in new technology solutions. The completion of the Salesforce implementation, along with the new training centre should allow for accelerated growth and efficiencies into 2024/25, whilst the balance sheet provides capacity for EPS enhancing acquisitions to add to the organic growth potential.

**Well positioned in structural growth markets** - WATR is the US market leader in the large, defensive, high single-digit growth leak detection arena, where we believe there are significant competitive advantages from its national network, technology capability and matrix of solutions across the water and wastewater value chain. We believe structural drivers remain strong and there are multiple value levers to pull from expanding the national account channels, expanding into new geographies and executing further franchise buy-ins.

**Significant valuation upside, in our view** - The FY24E P/E is now c.13.5x with the FCF Yield over 10%, a material discount to the defensive growth names in the sector. Our DCF price target remains at 800p, which comprises 630p for the core business and 170p for further franchise buy-ins/M&A.

RBC Europe Limited  
**Andrew Brooke** (Analyst)  
 +44 20 7002 2262, andrew.brooke@rbccm.com  
**Karl Green** (Analyst)  
 +44 20 7429 8837, karl.green@rbccm.com

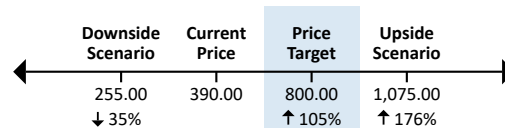
## Outperform

LSE: WATR; GBp 390.00

**Price Target GBp 800**

WHAT'S INSIDE	
<input type="checkbox"/> Rating/Risk Change	<input type="checkbox"/> Price Target Change
<input type="checkbox"/> In-Depth Report	<input checked="" type="checkbox"/> Est. Change
<input type="checkbox"/> Preview	<input checked="" type="checkbox"/> News Analysis

### Scenario Analysis\*



\*Implied Total Returns

### Key Statistics

Shares O/S (MM):	17.4	Market Cap (MM):	68
Dividend:	0.00	Yield:	0.0%
		Avg. Daily Volume:	15,706

Market Cap in GBP

### RBC Estimates

FY Dec	2022A	2023E	2024E	2025E
<b>Revenue</b>	71.3	76.2	85.5	92.7
Prev.		80.1	88.0	95.4
<b>EPS, Adj Diluted</b>	25.50	30.40	35.90	39.50
Prev.		30.50	36.10	40.40
<b>P/AEPS</b>	19.2x	16.1x	13.7x	12.4x
<b>DPS</b>	0.00	0.00	0.00	0.00
<b>Div Yield</b>	0.0%	0.0%	0.0%	0.0%

All market data in GBP; all financial data in USD; dividends paid in GBP.  
 Priced as of prior trading day's market close, EST (unless otherwise noted).

## FY results broadly in line and consistent with the 10m statement

The FY trading update in line with our expectations at the adjusted EBITDA level albeit slightly light at the revenue level.

### Exhibit 1 - FY headlines

Year ended 31 Dec (\$m)	2023A	2023E	%	2022A	Change YoY
Total revenue	76.0	80.1	-5%	71.3	7%
Adjusted EBITDA	13.4	13.4	0%	12.4	9%
Adjusted EBITDA margin	17.7%	16.8%		17.3%	
Adjusted PBTA	8.7	9.0	-4%	7.8	12%
Adjusted PBTA margin	11.4%	11.3%		10.9%	

Source: Company reports, RBC Capital Markets estimates

**Sales** – FY sales growth was 7% (vs 9% in H1 and 6% after 10m), with revenue growth remaining subdued in H2 given the tougher Consumer environment and weak new construction. However, these numbers suggest some pick-up towards the end of the year, in line with management commentary at the 10m update.

Overall organic network growth was c.3.0% (vs 10.5% last year), with same store sales in the US corporate operated locations +2%.

### Exhibit 2 - Revenue breakdown

Year ended 31 Dec (\$m)	FY23	FY22	Change YoY
Franchise royalty income	6.7	6.7	0%
Franchise-related activities	11.3	10.6	6%
US corporate operated locations	50.4	47.3	7%
International corporate activities	7.6	6.7	14%
<b>Total revenue</b>	<b>76.0</b>	<b>71.3</b>	<b>7%</b>

Source: Company reports

**Adjusted EBITDA** – Adjusted EBITDA was up 9% to £13.4m (vs +9% at 10m). The margin was up c.40bp (vs +50bp at H1). This was a good performance given inflationary cost pressures, especially in terms of wages, healthcare costs and continued investments. Management remains focused on controlling overheads and reaping the benefits of various investments made in prior years to reinforce its long-run growth trajectory.

**Adjusted PBTA** – Adjusted PBTA grew 12%, with the margin +50bp – this was marginally below expectations.

**Balance Sheet** – The Balance Sheet position is in line with expectations, with gearing is at 0.53x (including deferred consideration).

**Corporate development in 2023** - WATR has had a busy year in terms of corporate developments:

- **New training centre** - The Group launched a new training, product assembly and R&D facility in Bridgeport, Connecticut to supply more trained technicians and specialised equipment to meet market demand for solutions; the facility will also be a showcase to

support the sale of new American Leak Detection franchises for which there is current demand. It expects this to be completed by Q124.

- **Salesforce implementation:** Salesforce and related web applications continue to be developed and implemented across all US locations (automating all aspects of workflow: scheduling and delivery; marketing follow-up; e-commerce; highest level of data security in Salesforce Cloud).
- **Franchise Acquisitions:** Nashville, Tennessee; Covina, California. In addition, WATR has announced the reacquisition of its Pittsburgh franchise – the purchase price is \$0.5m, equating to 4.2x net income. The Group believes that the Pittsburgh location was underperforming as a franchise and sees an opportunity to increase its growth trajectory.
- **New Service Offerings developed and commercialized:** Municipal and Residential Pulse (sewer diagnostic tools); Municipal LS1 (snapshot survey tool) and Ditch Lining Water Management product.
- **Expansion of Acquisition Credit Facilities** - additional \$5m available at a capped interest rate of approximately 8% through 2028 with interest rates to adjust lower if market rate falls)

**Outlook** – The overall outlook from management remains positive despite the macro environment. It remains confident in its strategic growth plan and competitive strategy, especially as it realises the benefits of prior investments in new technology solutions. The completion of the salesforce implementation, along with the new training centre should allow for accelerated growth and efficiencies into 2024/25, whilst the balance sheet provides capacity for EPS enhancing acquisitions to add to the organic growth potential.

Management remains confident in its strategic growth plan and the attractiveness of the water and wastewater infrastructure platform that it is building for both customers and investors. During H124 it will be upgrading its web presence to enable the Group to communicate more effectively with the marketplace through video and social media. It remains confident in its opportunity to take a leadership position in the market given its differentiated technology brand and growing operating footprint.

## Minimal forecast changes at this point

We have adjusted forecasts to reflect the numbers given in the update (although we won't have a full P&L and cashflow until the audited accounts later in a couple of months).

### Exhibit 3 - Forecast changes

To 31 Dec (\$m)	2023E (New)	2023E (Old)	Change	2024E (New)	2024E (Old)	Change
Revenue	76.2	80.1	-5%	85.5	88.0	-3%
Adjusted EBITDA	13.4	13.4	0%	15.0	14.8	1%
Adjusted EBITA	10.1	10.1	0%	11.3	11.2	1%
<b>Adjusted PBTA</b>	<b>9.0</b>	<b>9.0</b>	<b>0%</b>	<b>10.5</b>	<b>10.5</b>	<b>-1%</b>
<b>Adjusted EPS (RBCe, \$c)</b>	<b>30.4</b>	<b>30.5</b>	<b>0%</b>	<b>35.9</b>	<b>36.1</b>	<b>-1%</b>

Source: RBC Capital Markets estimates

Overall changes are largely immaterial. We have reduced revenue forecasts slightly for 2024, although profit forecasts are unchanged. We continue to forecast a pick-up in organic growth this year given soft comparatives, the insurance deals signed to date (with potentially more to come), the non-recurrence of the drag from the housebuilder channel and a likely better performance on job cancellations from the Salesforce implementation.

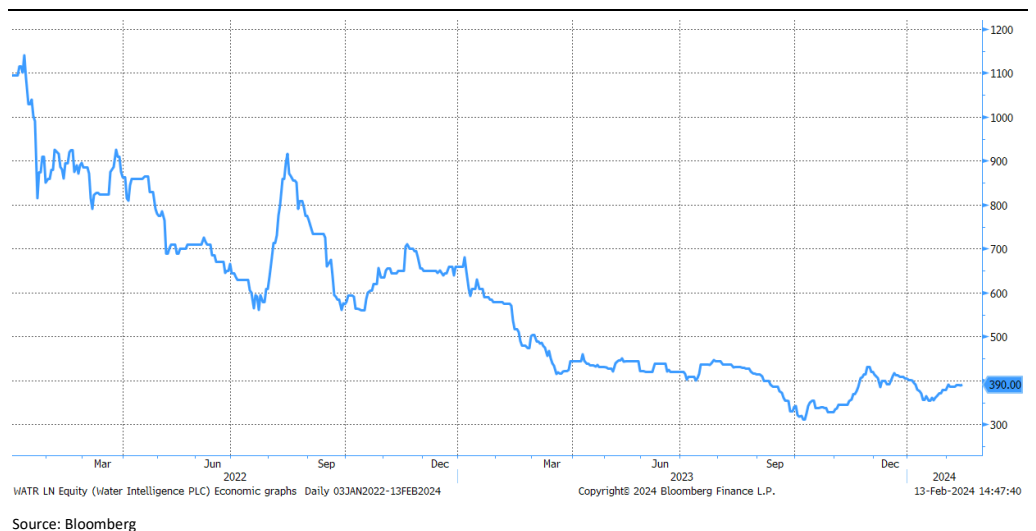
We would note that our forecasts don't include further franchise buy-ins, although the statement (and incremental debt facility) suggest that these could be accelerated in 2024.

## Share price performance

The shares have performed poorly over the last 2 years. This partly reflects the impact of bond yields going up on growth stocks as interest rates have risen, along with the general malaise of UK mid-cap names given fund outflows, where the lack of liquidity in WATR also hasn't helped.

In addition, organic growth has slowed at WATR due to the macro, whilst we continue to believe that corporate governance remains an issue. It is our view that the company has an excellent long-term structural growth story, but will not get the rating it deserves until it gets a fully independent Board and splits the chairman/CEO role.

### Exhibit 4 - Share price performance since 2023



## Valuation

The shares have de-rated materially over the past 2 years and now trade on a 24E PE of c.13.5x and a FCF Yield of >10% - these valuations look very attractive, in our view, in the context of the sector given the organic revenue growth potential plus the likelihood of further franchise buy-ins (at very attractive valuations).

To this end, our core valuation analysis comprises a two-stage DCF of the business on an 'as is' basis, plus our estimate of the future value creation from self-funded franchise buy-ins.

Our price target values the core 'as is' business, including M&A announced to date, at 630p per share (based on a WACC of 9.5% and terminal growth of 2.0%), plus a discrete valuation of future franchise re-acquisitions (we think highly value accretive) at a further 170p per share, (assuming WATR buys back c.3% of franchise revenue p.a.) combining to create our 800p price target. Our bull and bear case analyses point to wide range of outcomes, driven by the company's relative strategic youth, but we believe risks are firmly skewed to the upside.



**Business Services**

**Andrew Brooke**  
+44 20 7002 2262  
[andrew.brooke@rbccm.com](mailto:andrew.brooke@rbccm.com)

**Karl Green**  
+44 20 7429 8837  
[karl.green@rbccm.com](mailto:karl.green@rbccm.com)

Share price (£) **Priced at 14/2/24**  
**3.90**

Market cap (£m)  
**68**

Year to 31 December

P&L (\$m)	2022A	2023E	2024E	2025E
<b>Revenues</b>	<b>71.3</b>	<b>76.2</b>	<b>85.5</b>	<b>92.7</b>
% change YoY	30.8%	6.8%	12.2%	8.4%
<b>Adjusted EBITDA (co. APM)</b>	<b>12.4</b>	<b>13.4</b>	<b>15.0</b>	<b>16.1</b>
% change YoY	19.7%	8.5%	11.8%	7.6%
<b>Adjusted EBITA (co. APM)</b>	<b>9.1</b>	<b>10.1</b>	<b>11.3</b>	<b>12.1</b>
% change YoY	16.3%	10.8%	11.7%	7.2%
EBITA margin	12.8%	13.3%	13.2%	13.1%
Net finance expense	(1.3)	(1.1)	(0.8)	(0.7)
Tax	(1.8)	(2.5)	(3.0)	(3.3)
Other charges (net)	(2.4)	(1.5)	(1.6)	(1.6)
<b>Net income</b>	<b>3.6</b>	<b>5.0</b>	<b>5.9</b>	<b>6.5</b>
Shares outstanding y/e (m)	17.4	17.4	17.4	17.4
Reported EPS (basic) - ¢	20.5	28.6	34.1	37.7
<b>Underlying EPS (basic) - ¢</b>	<b>25.5</b>	<b>30.4</b>	<b>35.9</b>	<b>39.5</b>
% change YoY	-6.9%	19.1%	18.0%	10.0%
<b>DPS - ¢</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

MARGIN and RATIO ANALYSIS	2022A	2023E	2024E	2025E
EBITDA margin (%)	17.3	17.6	17.5	17.4
EBITA margin (%)	12.8	13.3	13.2	13.1
Net profit margin (%)	5.0	6.5	6.9	7.1
FCF margin (on revenue) (%)	6.0	9.7	10.7	11.1
Interest cover (x)	n/m	n/m	n/m	n/m
Effective interest rate (%)	-24.2	-20.0	-8.5	-4.3
Revenue/Total assets (x)	0.7	0.8	0.9	0.9
<b>P/E (adj)</b>	<b>19.2x</b>	<b>16.1x</b>	<b>13.6x</b>	<b>12.4x</b>
Dividend yield	0.0%	0.0%	0.0%	0.0%
EV/EBITDA	6.4	5.9	5.2	5.2
EV/EBITA	8.7x	7.9x	6.9x	7.0x
PEG Ratio	(2.8x)	0.8x	0.8x	1.2x
FCF Yield (%)	5.0	8.7	10.7	12.0
Net debt/EBITDA	-0.4x	-0.4x	-0.6x	-1.0x
ROE (post-tax)	9.7	10.7	11.8	12.2
ROIC (post-tax)	10.1	10.4	11.9	13.2

CASH FLOW (\$m)	2022A	2023E	2024E	2025E
<b>EBITA</b>	<b>9.1</b>	<b>10.1</b>	<b>11.3</b>	<b>12.1</b>
Depreciation/amortisation	3.2	3.3	3.7	4.0
Working capital	(1.0)	(1.2)	(0.9)	(0.7)
Taxes, interest & other	(3.5)	(3.1)	(3.2)	(3.3)
<b>CF from operations</b>	<b>7.9</b>	<b>9.1</b>	<b>10.9</b>	<b>12.1</b>
Capex (inc. new leases)	(3.6)	(1.6)	(1.8)	(1.9)
<b>Equity FCF</b>	<b>4.3</b>	<b>7.4</b>	<b>9.1</b>	<b>10.2</b>
M&A/Other investments	(5.5)	(2.0)	-	-
Net equity movements	(0.5)	-	-	-
Dividend to shareholders	(0.0)	-	-	-
Others /FX	(8.3)	(5.5)	(4.9)	(3.5)
<b>Change in net debt</b>	<b>(10.0)</b>	<b>(0.0)</b>	<b>4.2</b>	<b>6.7</b>
<b>Y/e net (debt)/cash (ex leases)</b>	<b>5.5</b>	<b>5.5</b>	<b>9.7</b>	<b>16.5</b>

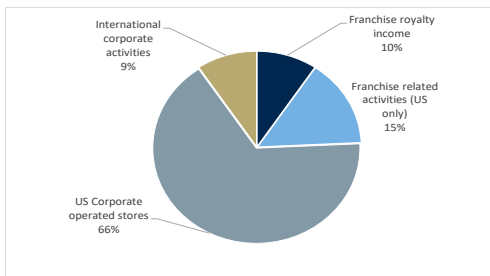
KEY OPERATING STATISTICS	2022A	2023E	2024E	2025E
Constant currency growth rate (%)	30.8%	6.8%	12.2%	8.4%
Capex/Depreciation	1.1x	0.5x	0.5x	0.5x
Tax Rate (%)	33.4%	33.0%	33.0%	33.0%

SHARE OWNERSHIP	%
Patrick Desouza	27.8
Plain Sight Systems Inc	13.9
Cannacord Genuity	12.2
Berenberg AM	7.2
George D Yancopoulos	5.0
Amati	4.7
Herald	3.7

BALANCE SHEET (\$m)	2022A	2023E	2024E	2025E
Tangible fixed assets (inc. RoUAs)	9.2	7.3	5.1	2.7
Intangible fixed assets	51.0	50.5	50.1	49.7
Receivables	15.5	16.3	18.0	19.4
Cash	23.0	23.0	23.0	29.6
Other	(2.1)	(2.1)	(2.2)	(2.3)
<b>Total assets</b>	<b>96.6</b>	<b>95.0</b>	<b>94.0</b>	<b>98.9</b>
Borrowings (inc. leases)	20.9	21.0	17.0	17.0
Payables	6.3	5.9	6.6	7.2
Provisions/Def. consideration	12.3	7.2	5.3	4.8
Deferred tax	1.9	2.4	3.0	3.7
Other liabilities	0.0	(0.0)	(0.0)	0.0
<b>Total liabilities</b>	<b>41.4</b>	<b>36.5</b>	<b>31.9</b>	<b>32.6</b>
Share capital, reserves, others	55.2	58.5	62.1	66.3
<b>Total equity</b>	<b>55.2</b>	<b>58.5</b>	<b>62.1</b>	<b>66.3</b>
Book value per share (\$/sh)	3.18	3.37	3.58	3.82

**VALUATION**  
We value the core business on a DCF basis and then assume a buy-in of c.3% of its franchise revenue every year.

**Business Revenue Mix (2022A)**



For RBC Capital Markets valuation comparatives, recent research, and other data please see [RBC Insight](#) or Bloomberg <RBCR> GO

Source: RBC Capital Markets estimates, Company Reports, Refinitiv



## Key fundamental questions

### Our view

<b>What are the market growth drivers?</b>	There are a number of growth drivers – population growth, climate change, poor water infrastructure, the poor state of US housing and the propensity for leaks, the rising costs to insurers and potentially increased regulation given an increased focus on water scarcity. Whilst it is tough to scale the overall market size, market estimates suggest the market is growing at c.6-10% pa.
<b>Why is ALD well positioned?</b>	ALD is the market leader in minimally invasive leak detection in the US. It has a national footprint with network sales of c.\$147m, with over 200k customers in 46 states. The market remains extremely fragmented, ranging from one-man-band plumbers to specialist leak detection players and so the national network is a key competitive advantage. It has strong technology capability, has now started to leverage the business into national accounts (with insurers) and has the opportunity to expand further internationally.
<b>How important is technology?</b>	We believe WATR's technology offering is a key differentiation, especially versus some of the smaller players. It also reflects a realisation that using the best technology can produce the best, least invasive service for customers which is key for recurring future revenues. Having both strong technology and the national network provides a strong competitive advantage.
<b>What is the potential uplift from buying back franchises?</b>	WATR has been selectively re-acquiring franchises where it makes sense from an operational and/or financial perspective. This has no impact on the overall network sales but is positive from a financial perspective, as these deals tend to be very accretive. We estimate that using the current financial headroom of \$18m to buy back franchises would be 30% accretive to profits.
<b>Isn't the headline valuation too high?</b>	We believe the headline valuation is now attractive given: (1) other network businesses in high structural growth defensive end markets trade on high valuations in the US (e.g. Ecolab, Rollins, Cintas, etc.); and (2) the significant accretion on buying back franchises needs to be taken into account.
<b>Can the business fund its own growth?</b>	WATR is a relatively high margin business and post a recent placing (\$10m in July 2021), the Group has a modest net cash position. The company currently has sufficient resources to deliver its growth plan, although we would not rule out further equity raises should there be an acceleration of franchise buy-ins or should other attractive M&A opportunities present themselves.



## Key ESG questions

*This section is intended to highlight key ESG discussion points relevant to this company, as well as our views on the outlook. Both the questions we highlight and our responses will evolve over time as the dialogue between management, analysts and investors continues to advance. We welcome any feedback on the topics.*

### **What are the most material ESG issues facing this company?**

#### **Our view**

Given the people-intensive nature of the business, the importance of advanced human capital to a technology and services-led business is high. Maintaining a safe and motivated and well-trained workforce are the key issues for the group. On the Environmental side, the overall ethos of the Group is about reducing water leakage for customers - the key issue for WATR is to control its own environmental footprint, with the key variants being carbon and emissions from truck and its technology, and the carbon footprint from office usage. From a Governance perspective, the key issues are that the Chairman is the main shareholder and that there is no CEO, hence there is key man risk.

### **Does the company integrate ESG considerations into its strategy?**

The Group's brand stands for the conservation of water and the importance of providing solutions to potable and non-potable water leaks, so sustainability credentials are high. ESG is important for the Group, and it recognises that as a fast-growing business it needs to improve disclosure. As such, there is minimal disclosure around the environmental footprint at present. However, WATR did receive the Green Economy Mark from the London Stock Exchange during 3Q20, and was also added to indices by a well-known ESG vendor during 4Q. On the Social side, the Group is committed to achieving equal opportunities and to complying with relevant anti-discrimination legislation. It established its Group policy to offer employees and job applicants the opportunity to benefit from fair employment, without regard to their sex, sexual orientation, marital status, race, religion or belief, age or disability. Employees are encouraged to train and develop their careers. We note the recent appointment of a Chief People Officer as a step in further formalising and disclosing processes. On the Governance side, we would note the recent strengthening of the Board and the appointment of incremental key management positions - e.g., Chief Innovation Officer. We believe there is more to do here over time, and would note there is currently no CEO position, with the Chairman and major shareholder running the business on a day-to-day basis.

### **What is diversity like at board / management level?**

One out of five directors is female. We expect added disclosure on diversity as the Group improves its ESG disclosures over time.





### Target/Upside/Downside Scenarios

#### Water Intelligence PLC



Source: Bloomberg and RBC Capital Markets estimates for Target

#### Valuation

Our price target is based on a two-stage DCF, valuing the core ‘as is’ business, including M&A announced to date, at 630p per share (based on a WACC of 9.5% and terminal growth of 2.0%) plus a discrete valuation of future franchise reacquisitions (we think highly value accretive) at a further c.170p per share, combining to create our 800p price target. We believe this material upside potential supports our Outperform recommendation.

#### Upside scenario

Franchise reacquisition activity steps up to 8% of PY franchise sales p.a.; all other core assumptions maintained. This generates an implied valuation of 1,075p.

#### Downside scenario

255p - Assumes 10% miss vs FY24E EPS and stock de-rates to 10x FY24E P/E

### Investment summary

- **Strong US market position in growth market** - WATR is the US market leader in minimally invasive leak detection. It has an established national footprint in a large, highly fragmented market with a number of structural growth drivers. Whilst it is tough to address the overall market size, market estimates suggest the market is growing at c.6-10% pa.
- **Potential to roll out more widely** - As well as the potential to grow the existing US business, there is scope to further grow the national account channel with insurers as well as to grow geographically in both municipal and residential markets. ALD already has businesses in Canada, UK and Australia.
- **Technology is a differentiator** - We believe WATR's investment in technology, along with its licences, IP, patents and preferred partner agreements is a competitive advantage, especially versus the smaller players. Its investment in Salesforce's field automation software and associated SOC II environment is an attractive attribute for national account customers.
- **Value from buying back franchises** - WATR has been selectively reacquiring franchises where it makes sense from an operational and/or financial perspective. These reacquisitions have been typically done at 3.5-6.5x profits and are highly accretive.

### Risks to rating and price target

- **Growth costs** - The business is in a high-growth phase and investment in people and systems will be needed over time. This may cause some lumpiness in the cost base.
- **M&A** - The timing, price and funding of further franchise buybacks and any incremental M&A could potentially impact valuation.
- **Management bandwidth and ESG** - As the business continues to grow, it will need to add further management and capability. From an ESG perspective, we expect better disclosure over time, whilst from a Governance point of view, we would note there is currently no CEO position, which presents some key man risk.
- **Is technology a real advantage?** There is some risk that new technology will be developed that will usurp current products.
- **High headline valuation** - Headline valuations are high, although other network businesses in high growth markets also trade on high valuations. In addition, the significant accretion on buying back franchises needs to be taken into account. The ability to continue to do franchise buy-ins thus remains a risk.
- **Forex** - With the majority of revenues in USD and a GBP share price, there is a translation risk.



## Company description

Water Intelligence PLC is a holding company for two wholly owned subsidiaries:

**American Leak Detection (ALD)** - Established in 1974, ALD is largely a US-based franchise business with strategic corporate-operated locations. ALD is a leader in using both proprietary and third party technology to pinpoint and repair water leaks without destruction. Solutions target both residential and business-to-business customers, such as insurance companies, which value its “minimally invasive” value proposition. The critical mass of sales is derived from direct sales via corporate-operated locations and indirect sales measured by royalty income from franchisees, which, in turn, is based on franchisee gross sales to end-users. With its installed and growing base of residential customers, ALD can also up-sell technology-based home services products to meet growing consumer demand for solutions to water loss and water quality.

**Water Intelligence International** - WII, its UK-based operation, focuses on municipal solutions given the world-wide problem of failing water infrastructure. WII’s solutions are also technology-based. It is exclusively a corporate-run unit that leads the group’s international expansion. WII does have the capability to execute ALD service offerings and is currently doing so at its corporate-operated locations in Australia. WII also cross-sells complementary municipal offerings and residential wastewater solutions to ALD for municipal customers in the US.

## Required disclosures

### Non-U.S. analyst disclosure

One or more research analysts involved in the preparation of this report (i) may not be registered/qualified as research analysts with the NYSE and/or FINRA and (ii) may not be associated persons of the RBC Capital Markets, LLC and therefore may not be subject to FINRA Rule 2241 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst account.

### Conflicts disclosures

The analyst(s) responsible for preparing this research report received compensation that is based upon various factors, including total revenues of the member companies of RBC Capital Markets and its affiliates, a portion of which are or have been generated by investment banking activities of the member companies of RBC Capital Markets and its affiliates.

With regard to the MAR investment recommendation requirements in relation to relevant securities, a member company of Royal Bank of Canada, together with its affiliates, may have a net long or short financial interest in excess of 0.5% of the total issued share capital of the entities mentioned in the investment recommendation. Information relating to this is available upon request from your RBC investment advisor or institutional salesperson.

Please note that current conflicts disclosures may differ from those as of the publication date on, and as set forth in, this report. To access current conflicts disclosures, clients should refer to <https://www.rbccm.com/GLDisclosure/PublicWeb/DisclosureLookup.aspx?entityId=1> or send a request to RBC CM Research Publishing, P.O. Box 50, 200 Bay Street, Royal Bank Plaza, 29th Floor, South Tower, Toronto, Ontario M5J 2W7.

A member company of RBC Capital Markets or one of its affiliates expects to receive or intends to seek compensation for investment banking services from Water Intelligence PLC in the next three months.

RBC Capital Markets is currently providing Water Intelligence PLC with investment banking services.

RBC Europe Limited makes a market in the securities of Water Intelligence PLC.

RBC Europe Limited currently acts as Broker to Water Intelligence PLC

## Explanation of RBC Capital Markets Equity rating system

An analyst’s ‘sector’ is the universe of companies for which the analyst provides research coverage. Accordingly, the rating assigned to a particular stock represents solely the analyst’s view of how that stock will perform over the next 12 months relative to the analyst’s sector average.

### Ratings

**Outperform (O):** Expected to materially outperform sector average over 12 months.

**Sector Perform (SP):** Returns expected to be in line with sector average over 12 months.



**Underperform (U):** Returns expected to be materially below sector average over 12 months.

**Restricted (R):** RBC policy precludes certain types of communications, including an investment recommendation, when RBC is acting as an advisor in certain merger or other strategic transactions and in certain other circumstances.

**Not Rated (NR):** The rating, price targets and estimates have been removed due to applicable legal, regulatory or policy constraints which may include when RBC Capital Markets is acting in an advisory capacity involving the company.

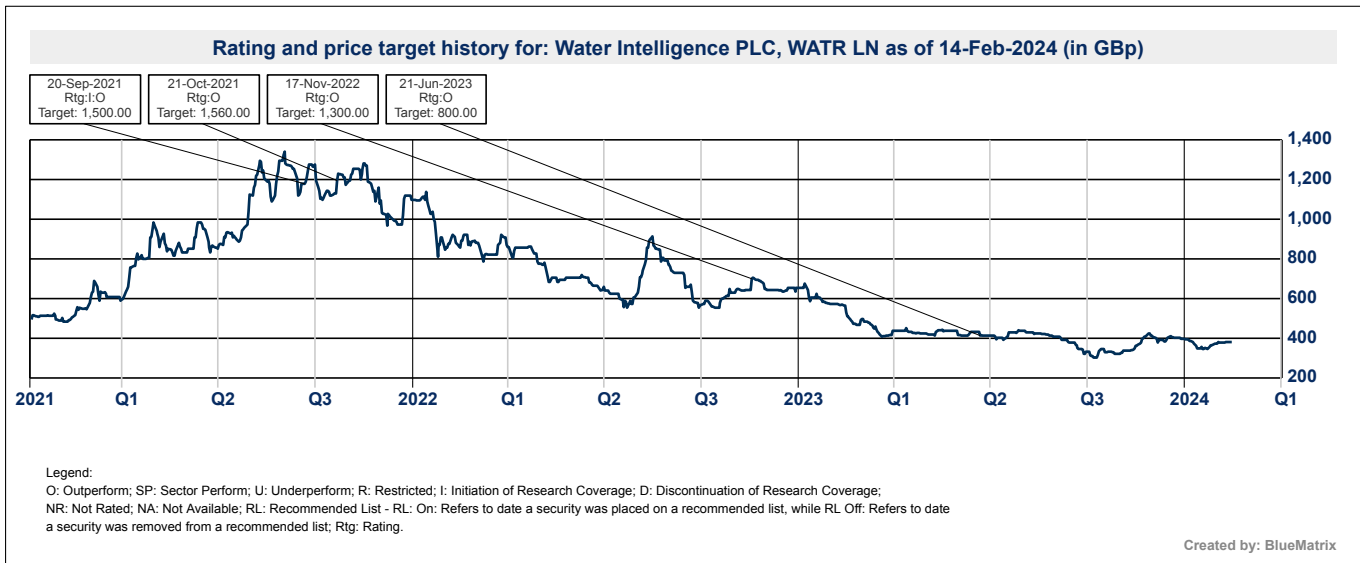
**Risk Rating**

The **Speculative** risk rating reflects a security's lower level of financial or operating predictability, illiquid share trading volumes, high balance sheet leverage, or limited operating history that result in a higher expectation of financial and/or stock price volatility.

**Distribution of ratings**

For the purpose of ratings distributions, regulatory rules require member firms to assign ratings to one of three rating categories - Buy, Hold/Neutral, or Sell - regardless of a firm's own rating categories. Although RBC Capital Markets' ratings of Outperform (O), Sector Perform (SP), and Underperform (U) most closely correspond to Buy, Hold/Neutral and Sell, respectively, the meanings are not the same because our ratings are determined on a relative basis.

Distribution of ratings				
RBC Capital Markets, Equity Research				
As of 31-Dec-2023				
Rating	Count	Percent	Investment Banking	
			Serv./Past 12 Mos.	
			Count	Percent
BUY [Outperform]	829	57.17	253	30.52
HOLD [Sector Perform]	575	39.66	154	26.78
SELL [Underperform]	46	3.17	6	13.04



References to a Recommended List in the recommendation history chart may include one or more recommended lists or model portfolios maintained by RBC Wealth Management or one of its affiliates. RBC Wealth Management recommended lists include the Guided Portfolio: Prime Income (RL 6), the Guided Portfolio: Dividend Growth (RL 8), the Guided Portfolio: ADR (RL 10), and the Guided Portfolio: All Cap Growth (RL 12). The abbreviation 'RL On' means the date a security was placed on a Recommended List. The abbreviation 'RL Off' means the date a security was removed from a Recommended List. As of April 3, 2023, U.S. RBC Wealth Management's quarterly reports will serve as the primary communication for its models and will highlight any changes to the model made during the quarter.

**Equity valuation and risks**



For valuation methods used to determine, and risks that may impede achievement of, price targets for covered companies, please see the most recent company-specific research report at [www.rbcinsightresearch.com](http://www.rbcinsightresearch.com) or send a request to RBC Capital Markets Research Publishing, P.O. Box 50, 200 Bay Street, Royal Bank Plaza, 29th Floor, South Tower, Toronto, Ontario M5J 2W7.

## Water Intelligence PLC

### Valuation

Our price target is based on a two-stage DCF, valuing the core 'as is' business, including M&A announced to date, at 630p per share (based on a WACC of 9.5% and terminal growth of 2.0%) plus a discrete valuation of future franchise reacquisitions (we think highly value accretive) at a further c.170p per share, combining to create our 800p price target. We believe this material upside potential supports our Outperform recommendation.

### Risks to rating and price target

- **Growth costs** - The business is in a high-growth phase and investment in people and systems will be needed over time. This may cause some lumpiness in the cost base.
- **M&A** - The timing, price and funding of further franchise buybacks and any incremental M&A could potentially impact valuation.
- **Management bandwidth and ESG** - As the business continues to grow, it will need to add further management and capability. From an ESG perspective, we expect better disclosure over time, whilst from a Governance point of view, we would note there is currently no CEO position, which presents some key man risk.
- **Is technology a real advantage?** There is some risk that new technology will be developed that will usurp current products.
- **High headline valuation** - Headline valuations are high, although other network businesses in high growth markets also trade on high valuations. In addition, the significant accretion on buying back franchises needs to be taken into account. The ability to continue to do franchise buy-ins thus remains a risk.
- **Forex** - With the majority of revenues in USD and a GBP share price, there is a translation risk.

### Conflicts policy

RBC Capital Markets Policy for Managing Conflicts of Interest in Relation to Investment Research is available from us on request. To access our current policy, clients should refer to

<https://www.rbccm.com/global/file-414164.pdf>

or send a request to RBC Capital Markets Research Publishing, P.O. Box 50, 200 Bay Street, Royal Bank Plaza, 29th Floor, South Tower, Toronto, Ontario M5J 2W7. We reserve the right to amend or supplement this policy at any time.

### Dissemination of research

RBC Capital Markets endeavors to make all reasonable efforts to provide research content simultaneously to all eligible clients, having regard to local time zones in overseas jurisdictions. RBC Capital Markets provides eligible clients with access to Research Reports on the Firm's proprietary INSIGHT website, via email and via third-party vendors. Please contact your investment advisor or institutional salesperson for more information regarding RBC Capital Markets' research.

For a list of all recommendations on the company that were disseminated during the prior 12-month period, please click on the following link: <https://rbcnew.bluematrix.com/sellside/MAR.action>

The 12 month history of Quick Takes can be viewed at [RBC Insight](#).

### Analyst certification

All of the views expressed in this report accurately reflect the personal views of the responsible analyst(s) about any and all of the subject securities or issuers. No part of the compensation of the responsible analyst(s) named herein is, or will be, directly or indirectly, related to the specific recommendations or views expressed by the responsible analyst(s) in this report.

### Third-party disclaimers

The Global Industry Classification Standard ("GICS") was developed by and is the exclusive property and a service mark of MSCI Inc. ("MSCI") and Standard & Poor's Financial Services LLC ("S&P") and is licensed for use by RBC. Neither MSCI, S&P, nor any other party involved in making or compiling the GICS or any GICS classifications makes any express or implied warranties or representations with respect to such standard or classification (or the results to be obtained by the use thereof), and all such parties hereby expressly disclaim all warranties of originality, accuracy, completeness, merchantability and fitness for a particular purpose with respect to any of such standard or classification. Without limiting any of the foregoing, in no event shall MSCI, S&P, any of their affiliates or any third party involved in making or compiling the GICS or any GICS classifications have any liability for any direct, indirect, special, punitive, consequential or any other damages (including lost profits) even if notified of the possibility of such damages.

RBC Capital Markets disclaims all warranties of originality, accuracy, completeness, merchantability or fitness for a particular purpose with respect to any statements made to the media or via social media that are in turn quoted in this report, or otherwise reproduced graphically for informational purposes.



## Disclaimer

RBC Capital Markets is the business name used by certain branches and subsidiaries of the Royal Bank of Canada, including RBC Dominion Securities Inc., RBC Capital Markets, LLC, RBC Europe Limited, RBC Capital Markets (Europe) GmbH, Royal Bank of Canada, Hong Kong Branch, Royal Bank of Canada, Singapore Branch and Royal Bank of Canada, Sydney Branch. The information contained in this report has been compiled by RBC Capital Markets from sources believed to be reliable, but no representation or warranty, express or implied, is made by Royal Bank of Canada, RBC Capital Markets, its affiliates or any other person as to its accuracy, completeness or correctness. All opinions and estimates contained in this report constitute RBC Capital Markets' judgement as of the date of this report, are subject to change without notice and are provided in good faith but without legal responsibility. Nothing in this report constitutes legal, accounting or tax advice or individually tailored investment advice. This material is prepared for general circulation to clients and has been prepared without regard to the individual financial circumstances and objectives of persons who receive it. The investments or services contained in this report may not be suitable for you and it is recommended that you consult an independent investment advisor if you are in doubt about the suitability of such investments or services. This report is not an offer to sell or a solicitation of an offer to buy any securities. Past performance is not a guide to future performance, future returns are not guaranteed, and a loss of original capital may occur. RBC Capital Markets research analyst compensation is based in part on the overall profitability of RBC Capital Markets, which includes profits attributable to investment banking revenues. Every province in Canada, state in the U.S., and most countries throughout the world have their own laws regulating the types of securities and other investment products which may be offered to their residents, as well as the process for doing so. As a result, the securities discussed in this report may not be eligible for sale in some jurisdictions. RBC Capital Markets may be restricted from publishing research reports, from time to time, due to regulatory restrictions and/ or internal compliance policies. If this is the case, the latest published research reports available to clients may not reflect recent material changes in the applicable industry and/or applicable subject companies. RBC Capital Markets research reports are current only as of the date set forth on the research reports. This report is not, and under no circumstances should be construed as, a solicitation to act as securities broker or dealer in any jurisdiction by any person or company that is not legally permitted to carry on the business of a securities broker or dealer in that jurisdiction. To the full extent permitted by law neither RBC Capital Markets nor any of its affiliates, nor any other person, accepts any liability whatsoever for any direct, indirect or consequential loss arising from, or in connection with, any use of this report or the information contained herein. No matter contained in this document may be reproduced or copied by any means without the prior written consent of RBC Capital Markets in each instance.

Additional information is available on request.

### **To U.S. Residents:**

This publication has been approved by RBC Capital Markets, LLC (member FINRA, NYSE, SIPC), which is a U.S. registered broker-dealer and which accepts responsibility for this report and its dissemination in the United States. Any U.S. recipient of this report that is not a registered broker-dealer or a bank acting in a broker or dealer capacity and that wishes further information regarding, or to effect any transaction in, any of the securities discussed in this report, should contact and place orders with RBC Capital Markets, LLC.

### **To Canadian Residents:**

This publication has been approved by RBC Dominion Securities Inc.(member CIRO). Any Canadian recipient of this report that is not a Designated Institution in Ontario, an Accredited Investor in British Columbia or Alberta or a Sophisticated Purchaser in Quebec (or similar permitted purchaser in any other province) and that wishes further information regarding, or to effect any transaction in, any of the securities discussed in this report should contact and place orders with RBC Dominion Securities Inc., which, without in any way limiting the foregoing, accepts responsibility for this report and its dissemination in Canada.

### **To U.K. Residents:**

This publication has been approved by RBC Europe Limited ('RBCEL') which is authorized by the Prudential Regulation Authority and regulated by the Financial Conduct Authority ('FCA') and the Prudential Regulation Authority, in connection with its distribution in the United Kingdom. This material is not for general distribution in the United Kingdom to retail clients, as defined under the rules of the FCA. RBCEL accepts responsibility for this report and its dissemination in the United Kingdom.

### **To EEA Residents:**

This material is distributed in the EU by either RBCEL on an authorised cross-border basis, or by RBC Capital Markets (Europe) GmbH (RBC EG) which is authorised and regulated in Germany by the Bundesanstalt für Finanzdienstleistungsaufsicht (German Federal Financial Supervisory Authority) (BaFin).

### **To Persons Receiving This Advice in Australia:**

This material has been distributed in Australia by Royal Bank of Canada, Sydney Branch (ABN 86 076 940 880, AFSL No. 246521). This material has been prepared for general circulation and does not take into account the objectives, financial situation or needs of any recipient. Accordingly, any recipient should, before acting on this material, consider the appropriateness of this material having regard to their objectives, financial situation and needs. If this material relates to the acquisition or possible acquisition of a particular financial product, a recipient in Australia should obtain any relevant disclosure document prepared in respect of that product and consider that document before making any decision about whether to acquire the product. This research report is not for retail investors as defined in section 761G of the Corporations Act.

### **To persons receiving this from Royal Bank of Canada, Hong Kong Branch:**

This document is distributed in Hong Kong by Royal Bank of Canada, Hong Kong Branch which is regulated by the Hong Kong Monetary Authority and the Securities and Futures Commission. This document is not for distribution in Hong Kong, to investors who are not "professional investors", as defined in the Securities and Futures Ordinance (Cap. 571 of Hong Kong) and any rules made under that Ordinance. This document has been prepared for general circulation and does not take into account the objectives, financial situation, or needs of any recipient. Past performance is not indicative of future performance. WARNING: The contents of this document have not been reviewed by any regulatory authority in Hong Kong. Investors are advised to exercise caution in relation to the investment. If you are in doubt about any of the contents of this document, you should obtain independent professional advice.

### **To persons receiving this from Royal Bank of Canada, Singapore Branch:**

This publication is distributed in Singapore by the Royal Bank of Canada, Singapore Branch, a registered entity licensed by the Monetary Authority of Singapore. This publication is not for distribution in Singapore, to investors who are not "accredited investors" and "institutional investors", as defined in the Securities and Futures Act 2001 of Singapore. This publication has been prepared for general circulation and does not take into account the objectives, financial situation, or needs of any recipient. You are advised to seek independent advice from a financial adviser before purchasing any product. If you do not obtain independent advice, you should consider whether the product is suitable for you. Past performance is not indicative of future performance. If you have any questions related to this publication, please contact the Royal Bank of Canada, Singapore Branch.

### **To Japanese Residents:**



Unless otherwise exempted by Japanese law, this publication is distributed in Japan by or through RBC Capital Markets (Japan) Ltd. which is a Financial Instruments Firm registered with the Kanto Local Financial Bureau (Registered number 203) and a member of the Japan Securities Dealers Association (JSDA) and the Financial Futures Association of Japan (FFAJ).

**® Registered trademark of Royal Bank of Canada. RBC Capital Markets is a trademark of Royal Bank of Canada. Used under license.**

**Copyright © RBC Capital Markets, LLC 2024 - Member SIPC**

**Copyright © RBC Dominion Securities Inc. 2024 - Member Canadian Investor Protection Fund**

**Copyright © RBC Europe Limited 2024**

**Copyright © Royal Bank of Canada 2024**

**All rights reserved**